# **Lead Engineer**



### WHO WE ARE - KO WAI MĀTOU

We are Farmlands - Te Whenua Tāroa, a Co-operative owned by New Zealand Farmers and Growers, we have been around for 60+ years, supporting our rural communities, looking after our land and our people - we're Out Here Too. We're always backing Kiwis - rain or shine, year in, year out. We work as one – we help each other, we win together.

### **PURPOSE AND VISION – TE KAUPAPA ME TE MATAKITE**

At Farmlands, our purpose is "To enable improved profitability and productivity for NZ farmers and growers", and our Vision is "To be the go-to for everyone connected to our land". Everything we do, every decision we make is with this in the forefront of our minds.

### **OUR VALUES - NGĀ UARATANGA**

Our values of Be You, Minds Open, and See It Through help us to work as one - helping each other and winning together. We're rural people supporting our rural communities looking after our land and our people.

**Be you - mou ake** It takes all sorts to make an awesome team. Diversity, different perspectives and a fresh

approach to problems make everyone in the team stronger. It's not who you are or what you

look like, it's all about what you bring to the table that matters.

Minds open - hinengaro We came

tākoha

whakamaua kia tīna

We came from a generation of greatness. It gives us the solid foundation to move on, focus

on the future and use our creativity and ingenuity to build Farmlands for the next generation.

See it through - We're a team. United through our love of the land and the communities we serve. We back

ourselves, each other, and get behind the decisions we make together.

### POSITION PURPOSE – TE PŪTAKE O TE TŪRANGA

Reports to - Kaiwhakahāere: Manufacturing Operations Manager

Your Team - To tīma: Supply Chain

Direct reports - Kaimahi: No

The purpose of the Lead Engineer is to carry out repairs, maintenance and project work at the feed mill to ensure the maximum uptime, efficiency and safety of operations. The Maintenance Engineer is a senior member of the on-site team and will provide leadership support to the rest of the team and assist with managing day to day operational requirements. We are driving for an adaptive performance-led culture and this role leads the execution of this within the team.

# KEY ACCOUNTABILITY AREAS - NGĀ WĀHANGA MAHI

# Safety and wellbeing -Haumarutanga

Actively contribute to a safety-first culture by:

- Keeping yourself and others safe, and participating in safety and wellbeing activities
- · Speaking up if you see something that is not and could injure yourself or others in the workplace
- Ensuring that all KPI's, policy and procedure requirements related to safety and wellbeing are completed on time and in full, every time

### **People leadership**

- Lead, develop and empower a high performing and engaged team that achieves determined targets and performance standards
- Develop and maintain an adaptive, performance led culture, where there are high levels of accountability, clarity and measurable results
- Coach, develop and support the team, with a focus on overall team engagement, retention of key talent and succession planning
- Lead the development of a learning culture by prioritising learning and development activity delivered through the Centre of Learning, and enabling team members to engage in learning and take ownership of their development
- Coaching Mill Operators and Mill Hands with preventative maintenance tasks
- Provide leadership support to the site and be a key contact for team for escalation of issues in the absence of the Site Manager

### **Operational Leadership**

- Develop, implement and maintain schedules for planned and routine maintenance of the feed mill
- Be responsible for recording and maintaining all KPIs associated with plant availability
- Ensure accurate record keeping of all plant maintenance, including supporting files and documentation
- · Ensure the safe, timely and cost-effective completion of repairs and maintenance on site
- · Develop and maintain a critical spares inventory that ensures minimal plant downtime
- Recommend improvements in the efficiency and safety of milling and logistics operations and implement improvement initiatives
- Support a safe and healthy work environment through proactive hazard management and prioritisation
- Positively contribute to making Farmlands a successful, safe and great place to work
- Uphold our team's reputation by providing a high standard of service, communication and housekeeping (including of site grounds)
- Undertake plant project work as required
- Complete other tasks s reasonably required to achieve the Purpose of this role and the objectives of the business

## Relationship

#### **Management**

- · Coordinate external engineers and service providers as required
- Ensure all contractors are properly inducted
- Regularly communicate with mill operators and site management to schedule and prioritise activities

### **Professional**

**Development** -

### Whakawhanaketanga

Continue to develop personally and professionally by:

- Maintaining regular contact with manager to discuss progress and performance, seek feedback and address development areas
- Engaging with Farmlands performance development process, recording progress and goals
- Being a positive supporter and leader of change initiatives
- Ensuring all training requirements are completed as required

These may change from time to time to meet operational or other requirements.

## WHAT YOU'LL BRING - ĀU ĀPITITANGA KI TE TŪRANGA

# Experience - Āu tautōhitotanga

- Significant engineering background (at least 5-10 years' experience) ideally in a feed milling or manufacturing environment
- Experience in leading and/or influencing teams (desirable)
- Project management experience
- Rural or agricultural background/affinity (desirable)

#### **Qualifications** -

### Āu tohu mātauranga

- Boiler certificate (desirable)
- Relevant secondary NCEA or tertiary qualifications (desirable)

### Knowledge -

## Āu mõhiotanga

Machine knowledge

#### Skills -

### Āu pūkenga

- Computer proficiency (Microsoft Windows/Office environment)
- Experience with fitter and turner and basic welding skill

# Personal Attributes – Ōu āhuatanga

- · Ability to influence others and move toward a common vision or goal
- Flexible and adaptable; able to work in ambiguous situations
- · Works well under pressure, with a high level of organisational and time management skills
- Prepared to listen to different perspective and engages others to develop solutions
- Demonstrates high levels of energy, determination, tenacity and persistence to achieve outcomes
- An ability to initiate fresh thinking with a view to find and explore new ways to stimulate ideas; effectively leads team through change and promotes a growth mindset
- Quickly and effectively establishes and maintains strong, mutually beneficial and longlasting working relationships
- Team player with the ability to work closely and collaboratively with other leaders
- Embraces change, recognising it is necessary to meet the changing needs of our customers and business
- · Able to communicate with passion and conviction
- Integrity and high personal and professional standards



### THE FOUR BEHAVIOURS OF EVERYDAY LEADERSHIP

We've identified 4 leadership behaviours that we know make the best Farmlands leaders. Different roles across the co-operative require us to approach each aspect in slightly different way, and you'll see on the next pages the different leadership levels and how they all fit together.

#### **Create**

### **Create Clarity**

Understand the bigger picture – you understand our vision, strategy and plans. You know what's expected of you and how you should deliver this. And, if you don't know, you take steps to find out.

Have a plan – you establish a vision and course of action that's aligned to our strategy. You help others connect the dots between our vision and strategy and where they fit in achieving this. You can describe what success looks like and provide a sense of direction for others, even during times of ambiguity.

Clarify the 'why' – you make clear how activities and decisions benefit the customer and the co-operative. You provide further context where further buy-in or prioritisation is needed to help overcome resistance.

#### Connect

#### **Build Connections**

Forge connections – you have strong relationships with the people around you, your customers and communities. You look outside of your immediate team to create connections with the people and teams across the business who have an influence or impact on your work. You seek broader perspectives to generate insights and opportunities.

Create purpose and belonging – you create meaning for your team by uniting them around a common goal, You're authentic and prepared to be vulnerable. You promote diversity and allow others to express themselves and for all voices to be heard equally.

Take people with you – you inspire people through your energy, commitment to our business and enthusiasm for the future. You listen, seek feedback from a range of sources and involve others in your decision making, without compromising pace. You lead by example through consistency and demonstrating the Farmlands Leadership behaviours.

#### Deliver

#### **Deliver Results**

Create structure – you plan ahead and create the structures and work routines to get things done. You make use of the systems and technology available to you. You're agile and look to work in new ways.

Think and act like an owner – you take responsibility for your performance and delivering to a high standard. You tenaciously pursue the right outcomes and don't confuse activity with results. If you lead people, you set clear expectations for every team member.

Insights driven – you understand the commercial aspects of your role and make decisions based on data and insights. You draw from new sources of information to generate ideas, seeking to innovate, disrupt and change. You are focused on building a stronger organisation tomorrow than today.

#### Grow

#### **Grow Self, Grow Others**

Have a growth mindset – your resilience helps you embrace change, persist through challenges and learn from feedback. You are curious and have flexibility of thought and perspective. You know your strengths and opportunities, actively engage in self-development and take time to reflect and apply learnings.

Develop capability – you coach others to build capability and achieve their potential. You know your team, their aspirations and support them to learn, grow and take ownership of their development.

Get out of the way – you empower others by delegating and creating space for them to do their best work, trusting them to deliver and providing support where required. You make it safe for others to try new things and learn from mistakes.

# **HOW THIS SHOWS UP IN EVERYDAY BEHAVIOUR (LEAD** SELF)

#### Create

#### **Create Clarity**

By understanding your role and how it contributes to the bigger picture you will make the right decisions.

#### Align with the bigger picture

- Work is directly aligned with our vision, strategy and plans.
  Know what's expected and how to deliver.

- Have a vision and course of action that's aligned to our strategy.
- Help others understand how they fit in.

Understand and make it clear how activities and decisions benefit the customer and the co-operative.

#### Connect

#### **Build Connections**

You have strong relationships with your team and the people you work alongside to achieve success in your role.

Create strong relationships with others.

#### Create purpose and belonging

- You and your team are united around a
- common goal.

  Promote diversity and allow others to express themselves.

#### Take people with you

- Inspire people through your energy, commitment and enthusiasm
   Consider information from a range of sources in decision making.

#### **Deliver**

#### Deliver Results

You deliver to the expectations of your role.

#### Enable performance

- Take responsibility for your performance and
   deliver to a high standard.

- Think and make decisions with a commercial
- lens.
  Seek new information focused on building a stronger Farmlands.

### Grow

# **Grow Self, Grow Others**

Being agile and resilient, listening and

#### Apply a growth mindset

- Be agile, persist through challenges and learn from feedback.
   Actively engage in self-development and apply learnings.

#### Develop capability

- · Coach others to build capability and achieve
- their potential.

  Know and support others to take ownership of their development

### Get out of the way

- Empower others by creating space for them to do their best work.
   Make it safe for others to try new things and learn from mistakes.

# **HOW THIS SHOWS UP IN EVERYDAY BEHAVIOUR (LEAD** OTHERS)

### **Create**

#### **Create Clarity**

Your role is to operationalise the strategy which means you and your team need to understand it and how to achieve it

### Understand the bigger picture

- Understand our vision, strategy and plans.
   Know what's expected of you and how you should deliver this.
- Have a plan

- Establish a vision and course of action that's aligned to our strategy.
   Help others understand their contribution to our vision and strategy.

#### Clarify the 'why

- Make it clear how activities and decisions benefit the customer and the co-operative.
   Provide further context where required to overcome resistance.

### Connect

#### **Build Connections**

This is about the relationships you create with your team and the teams you work closely with.

#### Forge connections

Create strong relationships with your team and others who have an influence on your work.

#### Create purpose and belonging

- · Create meaning for your team by uniting
- them around a common goal.

   Authentic and promote diversity.

### Take people with you

- Inspire others through your energy, commitment and enthusiasm.
- Lead by example through consistency and demonstrating the Farmlands Leadership behaviours.

### **Deliver**

#### **Deliver Results**

This is about achieving results through others.

#### Create structure

- Plan and create structure to get things done. Agile and look to work and lead your team in new ways.

### Think and act like an owner

- Take responsibility for your performance and delivering to a high standard
- Set clear expectations for every team member and hold them to account.

### Insights driven

- make decisions with a commercial lens and seek new information to generate ideas.
   innovate, disrupt and challenge the norm.
- · focus on building a stronger Farmlands.

### Grow

### **Grow Self, Grow Others**

Growth is how we make ourselves, our teams and our co-operative better.

#### Have a growth mindset

Embrace the new and lead with agility.
 Actively engage in self-development and apply learnings.

- Coach others to build capability and achieve their potential.
- Know your team and support and empower them to learn, grow and develop.

- Empower others by delegating and creating space for them to do their best work.
   Make it safe for others to try new things and learn from mistakes.